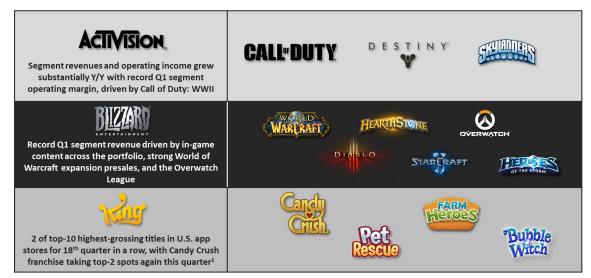
ATVI: Summary as of May 3, 2018



Unless otherwise explicitly stated, all data and comments, including forward-looking information, are current as of May 3, 2018, only. Activision Blizzard undertakes no duty to update or revise any forward-looking information contained herein. This is a summary document only. For more detailed information, please refer to Activision Blizzard's earnings release dated May 3, 2018, and the Company's reports and filings with the SEC.

Core interactive with eight \$1B+ franchises across our portfolio of primarily owned IP



"Activision Blizzard had another strong quarter, growing year-over-year, setting top and bottom line records, and over-performing guidance. Our continued ability to set new records speaks to the quality of our teams and the breadth and enduring nature of our portfolio of franchises against the backdrop of a large and growing interactive market," said Bobby Kotick, Chief Executive Officer of Activision Blizzard. "As we look ahead, our innovative core gaming pipeline, as well as initiatives like mobile, esports, and advertising, will continue to drive growth for our business."

¹ U.S. ranking for Apple App Store and Google Play Store combined, per App Annie Intelligence for first quarter 2018.

Historical Results, Balance Sheet, & Capital Allocation

	2012	2013	2014	2015	2016	2017	YTD 2018
GAAP Revenues	\$4.86B	\$4.58B	\$4.41B	\$4.66B	\$6.61B	\$7.02B	\$1.97B
GAAP EPS	\$1.01	\$0.95	\$1.13	\$1.19	\$1.28	\$0.36 ¹	\$0.65
Non-GAAP† EPS	\$1.11	\$1.08	\$1.24	\$1.30	\$2.18	\$2.21	\$0.78
Operating Cash Flow	\$1.35B	\$1.29B	\$1.33B	\$1.26B	\$2.16B	\$2.21B	\$0.53B
Free Cash Flow ²	\$1.28B	\$1.22B	\$1.22B	\$1.15B	\$2.02B	\$2.06B	\$0.50B
Net Bookings ^{††} (operating metric)	\$4.99B	\$4.34B	\$4.81B	\$4.62B	\$6.60B	\$7.16B	\$1.38B
Cash & Investments (period end)	\$4.38B	\$4.45B	\$4.87B	\$5.40B	\$3.27B	\$4.78B	\$5.30B
Gross Debt (period end)	-	\$4.74B	\$4.37B	\$4.12B	\$4.94B	\$4.44B	\$4.44B
Repurchases	\$0.3B	\$5.8B	-	-	-	-	-
Annual Dividends/Share	\$0.18	\$0.19	\$0.20	\$0.23	\$0.26	\$0.30	\$0.34 ³

¹ If adjusted to exclude significant discrete tax-related items, GAAP EPS would have been a record \$1.39.

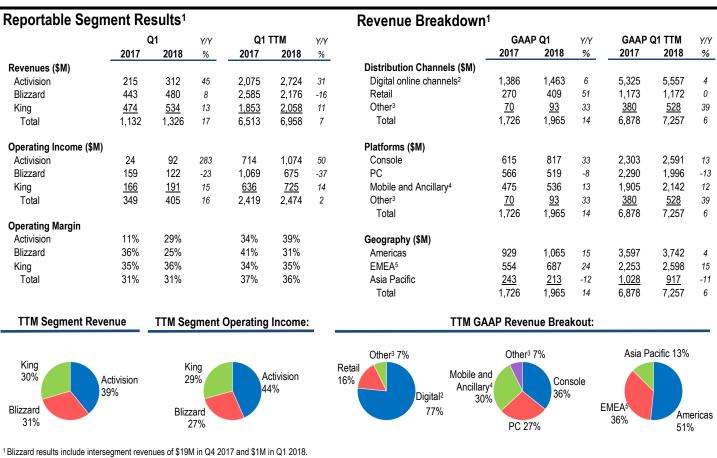
² Free Cash Flow represents Operating Cash Flow minus Capital Expenditure.

³ \$0.34/share dividend to be paid on May 9, 2018.

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[†] For a full reconciliation of GAAP to non-GAAP numbers and for more detailed information concerning the Company's financial results for the quarter ended March 31, 2018, please refer the Company's earnings release dated May 3, 2018, which is available on our website, www.activisionblizzard.com. ^{††} Net bookings is an operating metric that is defined as the net amount of products and services sold digitally or sold-in physically in the period, and includes license fees, merchandise, and publisher incentives, among others, and is equal to net revenues excluding the impact from deferrals.



²Net revenues from "Digital online channels" represent revenues from digitally-distributed subscriptions, downloadable content, microtransactions, and products, as well as licensing royalties

³Net revenues from "Other" include revenues from our studios and distribution businesses, as well as revenues from Major League Gaming and the Overwatch League.

⁴ Net revenues from "Mobile and Ancillary" include revenues from mobile devices, as well as non-platform specific game related revenues, such as standalone sales of physical merchandise and accessories. ⁵ "EMEA" consists of the Europe, Middle East, and Africa geographic regions.

First Quarter 2018 Results

	Q1 2017 Actual			Prior Q1 2018 Outlook ¹			Q1 2018 Actual		
			Impact of GAAP			Impact of GAAP			Impact of GAAP
	GAAP	Non-GAAP [†]	Deferrals	GAAP	Non-GAAP [†]	Deferrals	GAAP	Non-GAAP [†]	Deferrals
Revenues	\$1,726M	\$1,726M	(\$530M)	\$1,820M	\$1,820M	(\$540M)	\$1,965M	\$1,965M	(\$581M)
Operating Income	\$493M	\$747M	(\$396M)				\$595M	\$767M	(\$373M)
EPS ²	\$0.56	\$0.72	(\$0.41)	\$0.47	\$0.65	(\$0.34)	\$0.65	\$0.78	(\$0.40)
Operating Cash Flow		\$411M						\$529M, up 2	9% Y/Y
Free Cash Flow ⁴		\$390M						\$498M, up 2	8% Y/Y
Net Bookingstt (operating metric)	\$1,196M							\$1,384M, up	16% Y/Y

Outlook, as of May 3, 2018^{†††}

	Q2				2018		Note: 2018 outlook assumes \$1.21 USD/Euro and \$1.39
			Impact of GAAP			Impact of GAAP	USD/GBP.
	GAAP	Non-GAAP [†]	Deferrals	GAAP	Non-GAAP [†]	Deferrals	Our financial guidance includes the forecasted impact of our FX hedging program.
Revenues	\$1,555M	\$1,555M	(\$205M)	\$7,355M	\$7,355M	\$120M	
Operating Margin ²	21%	31%	(7 pp)	25%	34%	0 pp	¹ Prior outlook provided February 8, 2018
EPS ²	\$0.26	\$0.46	(\$0.15)	\$1.79	\$2.46	\$0.05	² May not recalculate due to rounding
							³ Including fully diluted shares based on avg. share price ⁴ Free Cash Flow represents Operating Cash Flow
Net Bookingstt (operating metric) \$1,350M			\$7,475M			minus Capital Expenditure	

[†] For a full reconciliation of GAAP to non-GAAP numbers and for more detailed information concerning the Company's financial results for the quarter ended March 31, 2018, please refer the Company's earnings release dated May 3, 2018, which is available on our website, www.activisionblizzard.com. ^{††} Net bookings is an operating metric that is defined as the net amount of products and services sold digitally or sold-in physically in the period, and includes license fees, merchandise, and publisher incentives, among others, and is equal to net revenues excluding the impact from deferrals. ^{†††} Our outlook is based on assumptions about sell-through rates for our products and services and the launch timing, success and pricing of our slate of new products and services, all of which are subject to significant risks and uncertainties, including possible declines in the overall demand for video games and in the demand for our products and services, the dependence in the interactive software industry and by us on an increasingly limited number of popular franchises for a disproportionately high percentage of revenues and profits, our ability to predict shifts in consumer preferences among genres and competition. Our outlook is also subject to other risks and uncertainties, including litigation and associated costs, fluctuations in foreign exchange and tax rates, counterparty risks relating to customers, financing providers, licensees, licensors and manufacturers. As a result of these and other factors (including those mentioned in the Company's earnings release dated May 3, 2018, our most recent Annual Report on Form 10-K and our other filings with the SEC) actual results may deviate materially from the outlook presented above.